

TRANSFERS TO/FROM EARMARKED RESERVES

Appendix F

This note sets out the amounts set aside from the General Fund balance in earmarked reserves to provide financing for future expenditure plans and the amounts posted back from earmarked reserves to meet General Fund expenditure in 2016/17.

Useable Revenue Reserves	Balance at 31.03.15 £000	Income / Expenditure 2015/16 £000	Transfer to / from other reserves 2015/16 £000	Balance at 31.03.16 £000	Income / Expenditure 2016/17 £000	Transfer to / from other reserves 2016/17 £000	Balance at 31.03.17 £000
General Fund Balance	(9,311)	(1,271)	1,491	(9,091)	(3,630)	3,241	(9,480)
New Homes Reserve	(1,924)	0	(1,777)	(3,701)	0	(1,232)	(4,933)
NHB - BBH Leisure Centre	0	0	0	0	617	(2,000)	(1,383)
Health and Wellbeing	(256)	0	58	(198)	0	21	(177)
Council tax localism	(259)	0	(19)	(278)	0	(15)	(293)
Neighbourhood Planning Grant	(318)	0	0	(318)	0	40	(278)
s106 Reserves	(1,502)	109	0	(1,393)	209	0	(1,184)
NNDR Provision	(1,435)	0	0	(1,435)	0	0	(1,435)
Transformation fund	0	0	0	0	0	(113)	(113)
Other	(1,173)	7	247	(919)	143	58	(718)
Other Earmarked Reserves	(6,867)	116	(1,491)	(8,242)	969	(3,241)	(10,514)
Total Useable Revenue Reserves	(16,178)			(17,333)			(19,994)

Appendix F - transformation fund at 31 March 2017

2016/17		2017/18*		2018/19*	
0	balance brought forward	113,110	balance brought forward	610	balance brought forward
500,000	In year addition	500,000	In year addition	500,000	In year addition
500,000		613,110		500,610	

**Anticipated annual savings /
payback when implemented**

Area						
ICT	-43,600	Unlocking the ICT strategy	-16,800	Unlocking the ICT strategy		£100k
Finance	-68,945	Implementation of new Financial Management System	-180,100	Implementation of new Financial Management System		£100k
Waste and Recycling			-200,000	Alternate weekly collection 80%	-50,000	Alternate weekly collection 20%
HR	-2,500	Solace income generation training Feb 2017				n/a
HR	-1,100	E-learning pool system and online appraisal function	-15,600	E-learning pool system and online appraisal function		n/a
Future Horsham / shared services	-37,625	Future Horsham and other shared services costs.				n/a
Revs and Bens			-100,000	Revs and Bens costs of transfer	-50,000	Revs and Bens costs of transfer
Staff efficiencies	-233,120	Staff efficiency costs	-100,000	Staff efficiency costs	-150,000	Staff efficiency costs
	-386,890	Total expenditure in year	-612,500	Anticipated expenditure* in year	-250,000	Anticipated expenditure* in year
	113,110	Outturn balance to be carried forward	610	Balance carried forward	250,610	Balance carried forward

* 2017/18 and 2018/19 costs are indicative estimates only. Appropriate additional items will be added as required via SLT approval